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Securities code: 9037

May 31, 2021

To our shareholders:

Hidenori Osuka Representative Director and President **HAMAKYOREX CO., LTD.** 1701-1 Terawaki-cho, Minami-ku, Hamamatsu-shi, Shizuoka

### Notice of the 50th Annual General Meeting of Shareholders

We would like to express our appreciation for your continued support and patronage.

We hereby notify that the 50th Annual General Meeting of Shareholders of HAMAKYOREX CO., LTD. (the "Company") will be held as indicated below.

With respect to this General Meeting of Shareholders, you may exercise your voting rights in writing or by the Internet, etc. Please review the attached Reference Documents for General Meeting of Shareholders, and exercise your voting rights in accordance with "Instructions for Exercise of Voting Rights" (Japanese Only).

1. Date and Time: Tuesday, June 15, 2021, 10:30 a.m.

**2. Venue:** "Ootori" Hall, 2F, Grand Hotel Hamamatsu

1-3-1 Higashiiba, Naka-ku, Hamamatsu-shi, Shizuoka

#### 3. Purpose of the Meeting

#### Matters to be reported:

- 1 The Business Report and the Consolidated Financial Statements for the 50th fiscal year (from April 1, 2020 to March 31, 2021), and the results of audits of the Consolidated Financial Statements by the Financial Auditor and the Audit & Supervisory Board
- 2 The Non-Consolidated Financial Statements for the 50th fiscal year (from April 1, 2020 to March 31, 2021)

### Matters to be resolved:

**Proposal** Election of Ten (10) Directors

#### 4. Matters Determined Relating to Convocation

Prior notice before exercising your vote right diversely

Shareholders are respectfully requested to notify the Company in writing of any diverse exercising of voting rights and the reason therefore not later than three days before the general meeting of shareholders.

- 1. If attending in person, please submit the enclosed voting form at the meeting reception desk.
- 2. Of the documents attached to this Notice of the Annual General Meeting of Shareholders, the following materials have been made available for viewing online on our website in accordance with the relevant laws and regulations, and the stipulations of the Company's Articles of Incorporation.
  - (1) Company system and policy
  - (2) Consolidated Statement of changes in Equity
  - (3) Notes to Consolidated Financial Statements
  - (4) Statement of changes in equity
  - (5) Notes to Financial Statements
- 3. The Consolidated and Non-Consolidated Financial Statements prepared by Audit & Supervisory Board Member and Financial Auditor include materials contained in attachments provided with this Notice of the Annual General Meeting of Shareholders, and notes to Consolidated Financial Statements and notes to Financial Statements published on the Company's website.
- 4. Note that if there are any modifications in the Reference Documents for General Meeting of Shareholders, Business Report, the Consolidated Financial Statements, or the Non-Consolidated Financial Statements, they will be posted on our website (http://www.hamakyorex.co.jp/).

## **Reference Documents for General Meeting of Shareholders**

# **Proposal and Reference Information**

# **Proposal** Election of Ten (10) Directors

The terms of office of all ten Directors will expire at the conclusion of this annual general meeting of shareholders. Therefore, the Company proposes the election of ten Directors.

The candidates for Director are as follows:

Candidate No.	Name (Date of birth)		mary, position and responsibility in the Company, ficant concurrent positions outside the Company	Number of the Company's shares owned
		Feb. 1971 June 1984	Representative Director and President of the Company Representative Director and President of	
	Masataka Osuka		Hamakyo Service K.K. (current position)	
	(March 3, 1941)	Apr. 2003	Director and Chairman of Superex Corporation (current position)	
	Attendance at Board of	July 2005	Chairman of Shizuoka Trucking Association	500,000 shares
	Directors meetings 21/21	June 2007	Representative Director and Chairman of the Company (current position)	
1	(100%)	June 2012	Deputy Chairman of Japan Trucking Association	
		Nov. 2013	Chairman of The Hamamatsu Chamber of Commerce and Industry (current position)	
	(Reasons for nomination as a ca	ndidate for Dire		1
	As the founder of the Company	involved with it	ts long-term management, Mr. Masataka Osuka has e	established a
	significant level of experience a	nd achievement	s. As the current Representative Director and Chairm	nan, he provides
	The state of the s	_	ation based on experience. The Company proposes the	
			upervisor concerning the resolution of important mat	ters, the
	administration of business matte			<u> </u>
		Apr. 1992	Joined the Company	
		Apr. 2001	Deputy General Manager of Sales Department	
		M 2002	1 of the Company	
		May 2003	General Manager of Chubu Sales Department of the Company	
		June 2003	Director and General Manager of Chubu Sales	
		Julie 2003	Department of the Company	
		Apr. 2006	Director and General Manager of Head Office	
	Hidenori Osuka	7 грг. 2000	Sales Department of the Company	
	(July 17, 1967)	June 2007	Director and Vice President of KINBUTSU	
			REX Co., Ltd.	400 700 1
	Attendance at Board of	June 2008	Director, Vice President, General Manager of	498,700 shares
	Directors meetings 21/21		Administration Division, and General Manager	
2	(100%)		of Corporate Planning Office of the Company	
	(100/0)	June 2009	Director of Superex Corporation (current position)	
		Jan. 2010	Representative Director and President of the Company (current position)	
		Aug. 2010	Director and Chairman of KINBUTSU REX Co., Ltd. (current position)	
		May 2019	Director of Shizuoka Trucking Association (current position)	
	(Reasons for nomination as a ca	ndidate for Dire		I
	*		ka possesses a broad range of experience and consid-	erable insight into
			Γhe Company proposes the election of him so that th	-
			agement, and for his contributions to improving corp	

bolstering the supervisory functions of the Board of Directors.

Candidate No.	Name (Date of birth)	Career summary, position and responsibility in the Company, and significant concurrent positions outside the Company		Number of the Company's shares owned
		Sept. 2001	Joined the Company as Manager of Account Department	
		May 2003	Deputy General Manager of Administration Department of the Company	
		June 2005	Audit & Supervisory Board Member of Superex Corporation (current position)	
		June 2005	Audit & Supervisory Board Member of KINBUTSU REX Co., Ltd.	
		June 2005	Executive Officer, General Manager of Administration Department, and General Manager of Corporate Planning Office of the Company	
		Apr. 2007	Executive Officer, General Manager of Accounting Department, and General Manager of Corporate Planning Office of the Company	
	Hiroyasu Yamazaki (December 22, 1969)	June 2007	Director, General Manager of Accounting Department, and General Manager of Corporate Planning Office of the Company	
	Attendance at Board of	June 2008	Director, General Manager of Development Division, and General Manager of Internal	17,900 share
	Directors meetings		Controls Office of the Company	17,500 share
3	21/21 (100%)	Oct. 2009	Director, Executive Officer, General Manager of Development Division, and General Manager of Internal Controls Office of the Company	
		Apr. 2012	Managing Director, Executive Officer, General Manager of Administration Division, and General Manager of Internal Controls Office of the Company	
		Sept. 2013	Managing Director, Executive Officer and General Manager of Internal Controls Office of the Company	
		Aug. 2014	Senior Managing Director and Executive Officer of the Company	
		June 2015	Director of KINBUTSU REX Co., Ltd.	
		Aug. 2015	Senior Managing Director of the Company	
		Apr. 2017	Senior Managing Director and General Manager of Headquarters of the Company	
			(current position)	

The Company proposes the election of Mr. Hiroyasu Yamazaki so that the Company may benefit from his contributions to improving corporate value based on his ample experience in the field of accounting and finance, and his experience and achievements as General Manager of the Administration Department and General Manager of the Development Division.

Candidate No.	Name (Date of birth)		mary, position and responsibility in the Company, ficant concurrent positions outside the Company	Number of the Company's shares owned		
4	Yasuo Okutsu (January 21, 1972)  Attendance at Board of Directors meetings 21/21 (100%)	July 1999 Apr. 2010 Apr. 2011 Apr. 2012 Apr. 2014 Aug. 2014 June 2016 Apr. 2017 June 2020 Apr. 2021	Joined the Company Deputy General Manager of Chubu Sales Department 3 of the Company General Manager of Chubu Sales Department 3 of the Company Executive Officer and Deputy General Manager of Sales Division of the Company Executive Officer and Branch Manager of Chubu Branch of the Company Managing Executive Officer and Branch Manager of Chubu Branch of the Company Director, Managing Executive Officer and Branch Manager of Chubu Branch of the Company Director, Managing Executive Officer, Deputy General Manager of Headquarters and Branch Manager of Chubu Branch of the Company Managing Director, Deputy General Manager of Headquarters and Branch Manager of Chubu Branch of the Company Managing Director, Deputy General Manager of Headquarters in charge of Recruitment, and Branch Manager of Chubu Branch of the Company (current position)	1,300 shares		
	(Reasons for nomination as a candidate for Director)  The Company proposes the election of Mr. Yasuo Okutsu so that the Group may benefit from his contributions to improving corporate value based on his ample experience in the operations of the logistics center (3PL) of the Company.					
5	Akio Ariga (June 8, 1964)  Attendance at Board of Directors meetings 21/21 (100%)	Oct. 2003 Apr. 2008 Apr. 2010 Apr. 2012 Apr. 2014 Aug. 2014 June 2015 Apr. 2018	Joined the Company Deputy General Manager of Kanto Sales Department 3 of the Company Executive Officer and General Manager of Kanto Sales Department 2 of the Company Executive Officer and Deputy General Manager of Sales Division of the Company Executive Officer and Branch Manager of Kanto Branch of the Company Managing Executive Officer and Branch Manager of Kanto Branch of the Company Director, Managing Executive Officer and Branch Manager of Kanto Branch of the Company Director, Managing Executive Officer, in charge of sales of Headquarters and Branch Manager of Kanto Branch of the Company (current position)	2,600 shares		
	(Reasons for nomination as a candidate for Director)  The Company proposes the election of Mr. Akio Ariga so that the Group may benefit from his contributions to improving corporate value based on his ample experience in the operations of the logistics center (3PL) of the Company.					

Candidate No.	Name (Date of birth)	Career summary, position and responsibility in the Company, and significant concurrent positions outside the Company		Number of the Company's shares owned
6	Tsuyoshi Yamaoka (April 12, 1976)  Attendance at Board of Directors meetings 21/21 (100%)	Mar. 2004 Apr. 2012  Apr. 2013  June 2014  Apr. 2017  Apr. 2018  June 2018  Apr. 2019	Joined the Company Manager of Domestic Sales Development Department, Development Division of the Company General Manager of Sales Development Department of the Company Executive Officer and General Manager of Development Headquarters of the Company Executive Officer, General Manager of Development Division and Assistant to Headquarters of the Company Executive Officer, General Manager of Development Division and in charge of new development at Headquarters of the Company Director, Executive Officer, in charge of new development at Headquarters and General Manager of the Development Division of the Company Director, Executive Officer, in charge of new development at Headquarters and General Manager of the New Sales Management Department of the Company Director, Executive Officer, in charge of new development at Headquarters and General Manager of the Development Division of the Company (current position)	1,000 shares

The Company proposes the election of Mr. Tsuyoshi Yamaoka so that the Group may benefit from his contributions to improving corporate value based on his ample experience in substantially increasing new clients in the operations of the logistics center (3PL) of the Company.

Candidate No.	Name (Date of birth)		mary, position and responsibility in the Company, ficant concurrent positions outside the Company	Number of the Company's shares owned		
		Dec. 1999 Apr. 2010 Apr. 2011 Apr. 2012 Apr. 2014	Joined the Company Deputy General Manager of Kansai Sales Department of the Company General Manager of Kansai Sales Department of the Company Executive Officer and General Manager of Kansai Sales Department of the Company Executive Officer and Branch Manager of			
	Kiichi Nasuda (April 6, 1970) Attendance at Board of Directors meetings	Apr. 2016	Kansai Branch of the Company Managing Executive Officer and Branch Manager of Kansai Branch of the Company			
		June 2016	Director, Managing Executive Officer and Branch Manager of Kansai Branch of the Company	2,900 shares		
7	20/21 (95%)	Apr. 2017	Director, Managing Executive Officer, Deputy General Manager of Headquarters, and Branch Manager of Kansai Branch of the Company			
		Apr. 2019	Director, Executive Officer, Deputy General Manager of Headquarters and Branch Manager of Kansai Branch of the Company			
		Apr. 2020	Director, Executive Officer, in charge of human resource development at Headquarters and Branch Manager of Kansai Branch of the Company (current position)			
	(Reasons for nomination as a candidate for Director)  The Company proposes the election of Mr. Kiichi Nasuda so that the Group may benefit from his contributions to improving corporate value based on his ample experience in the operations of the logistics center (3PL) of the Company.					
8	company.	Apr. 1965	Joined Suzuki Motor Co., Ltd. (currently Suzuki Motor Corporation)			
	[Outside] Isamu Miyagawa (July 22, 1942)	Apr. 2010 Nov. 2010	Chairman of Hamamatsu Foundation for International Communication and Exchange Deputy Chairman of The Hamamatsu Chamber			
	Attendance at Board of Directors meetings 21/21	Apr. 2013 Nov. 2013	of Commerce and Industry  Councilor of TOKOHA University Education  Foundation (current position)  Adviser of The Hamamatsu Chamber of	300 shares		
	(100%)	June 2016	Commerce and Industry Outside Director of the Company (current position)			
	(Reasons for appointment as a candidate for outside Director and summary of expected roles)  Mr. Isamu Miyagawa has ample experience and achievements in corporate management, etc. and considerable knowledge in finance and accounting. The Company proposes his appointment as a candidate for outside Director with the expectation that he will contribute to improving corporate value through making use of such insights to provide advice and proposals on Directors' execution of duties. If his appointment is approved, the Company plans to have him, as a member of the compensation committee, be involved in deliberating the compensation for officers, etc. of the Company from an objective and neutral standpoint.					

Candidate No.	Name (Date of birth)	Career summary, position and responsibility in the Company, and significant concurrent positions outside the Company		Number of the Company's shares owned	
9	[Outside] Yoshitaka Otsu (December 11, 1952)  Attendance at Board of Directors meetings 21/21 (100%)	Apr. 1975 June 2003 Apr. 2007 Mar. 2010 July 2016 Oct. 2016 June 2018	Joined the Hamamatsu Branch of The Shizuoka Bank, Ltd.  Executive Officer and General Manager of the Hamamatsu Branch of The Shizuoka Bank, Ltd.  Senior Executive Officer and Head of Western Area Business Unit of The Shizuoka Bank, Ltd.  Retired from The Shizuoka Bank, Ltd.  Outside Audit & Supervisory Board Member (Part-time) of SEIKO CORPORATION (current position)  Outside Audit & Supervisory Board Member (Part-time) of TOKAI DENPUN CO., LTD.  Outside Director of the Company (current	200 shares	
	(Reasons for appointment as a candidate for outside Director and summary of expected roles)  Mr. Yoshitaka Otsu has ample experience and achievements in corporate management, etc. and broad knowledge. The Company proposes his appointment as a candidate for outside Director with the expectation that he will contribute to improving corporate value through making use of such insights to provide advice and proposals on Directors' execution of duties. If his appointment is approved, the Company plans to have him, as a member of the compensation committee, be involved in deliberating the compensation for officers, etc. of the Company from an objective and neutral standpoint.				
10	[Outside] Takeshi Mori (August 19, 1950)  Attendance at Board of Directors meetings 21/21 (100%)	Apr. 1973 July 2012 Nov. 2012 June 2016 June 2020	Entered Hamamatsu Shinkin Bank Executive Director of The Hamamatsu Chamber of Commerce and Industry Managing Director of The Hamamatsu Chamber of Commerce and Industry Outside Audit & Supervisory Board Member of the Company Outside Director of the Company (current position)	400 shares	
	(Reasons for appointment as a candidate for outside Director and summary of expected roles)  Mr. Takeshi Mori has ample experience and achievements in corporate management, etc. and considerable knowledge in finance and accounting, and he also has detailed knowledge of the operations of the Company through his auditing work. The Company proposes his appointment as a candidate for outside Director with the expectation that he will contribute to improving corporate value through making use of such insights to provide advice and proposals on Directors' execution of duties. If his appointment is approved, the Company plans to have him, as a member of the compensation committee, be involved in deliberating the compensation for officers, etc. of the Company from an objective and neutral standpoint.				

(Notes)

- 1. There is no special interest between any of the above candidates and the Company.
- 2. Mr. Isamu Miyagawa, Mr. Yoshitaka Otsu, and Mr. Takeshi Mori are candidates for outside Director.
- 3. Mr. Isamu Miyagawa is currently an outside Director of the Company, and at the conclusion of this meeting, his tenure as outside Director will have been five years.
- 4. Mr. Yoshitaka Otsu is currently an outside Director of the Company, and at the conclusion of this meeting, his tenure as outside Director will have been three years.
- Mr. Takeshi Mori is currently an outside Director of the Company, and at the conclusion of this meeting, his tenure as outside Director will have been one year.
- 6. Pursuant to the provisions of Article 427, paragraph 1 of the Companies Act, the Company has entered into an agreement with Mr. Isamu Miyagawa, Mr. Yoshitaka Otsu, and Mr. Takeshi Mori to limit their liability for damages under Article 423, paragraph 1 of the Companies Act. The maximum amount of liability for damages under this agreement is the minimum liability amount stipulated in Article 425 paragraph 1 of the Companies Act, and the Company plans to renew this agreement with them.
- 7. The Company has submitted notification to the Tokyo Stock Exchange that Mr. Isamu Miyagawa, Mr. Yoshitaka Otsu, and Mr. Takeshi Mori have been designated as independent officers as provided for by the aforementioned exchange. If the reelection of each of the candidate is approved, the Company plans for their respective appointment as independent officers to continue.